

City of Cuero
FY 2019-2026 Fund Balance Projections
General Fund
October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26
Estimated Revenues & Sources of Funds:							
Operating Revenues							
Taxes	945,555	1,023,215	1,018,000	936,000	964,080	993,002	1,022,792
Other							
<i>Sales</i>	1,836,186	1,830,021	1,987,500	2,250,000	2,317,500	2,387,025	2,458,636
<i>Franchise & Other</i>	2,350,862	2,345,057	2,383,986	2,466,365	2,540,356	2,616,567	2,695,064
Licenses & Permits	121,320	109,356	138,720	148,331	152,781	157,364	150,125
Fines & Fees	101,654	92,349	100,125	134,331	138,361	142,512	146,787
Charges for Services							
<i>Swimming Pool</i>	13,283	34,997	40,000	40,000	41,200	42,436	43,709
<i>Rural Fire Calls</i>	1,600	4,600	3,000	3,000	3,090	3,183	3,278
<i>Other</i>	34,429	40,051	39,890	46,850	48,256	49,703	51,194
Intergovernmental - Grants & Allocations	522,560	151,073	970,338	235,868	242,944	250,232	257,739
Investment Income	36,420	17,785	22,000	27,000	27,810	28,644	29,504
Rentals	21,275	28,235	34,440	34,440	35,473	36,537	37,634
Miscellaneous							
<i>Insurance Proceeds</i>	1,995	36,198	26,000	50,000	51,500	53,045	54,636
<i>Sale of Capital Assets</i>	1,297	12,667	71,800	82,438	84,911	87,458	90,082
<i>Contributions & Donations</i>	50	6,650	4,000	5,000	5,150	5,305	5,464
<i>Other</i>	41,718	9,321	75,000	55,000	56,650	58,350	60,100
Total Revenues & Other Financing Sources:	6,030,204	5,741,575	6,914,799	6,514,623	6,710,062	6,911,364	7,106,744
Estimated Operating Expenditures:							
Current							
General Government							
<i>Mayor & Council</i>	39,795	43,640	48,995	47,485	48,910	50,377	51,888
<i>Administration</i>	604,281	570,574	591,679	670,985	691,115	711,848	733,203
<i>Tax Collection</i>	16,899	19,644	21,000	20,000	20,600	21,218	21,855
<i>Main Street</i>	174,822	152,337	221,074	208,928	215,196	221,652	228,301
<i>Information Systems</i>	105,937	102,692	111,972	113,866	117,282	120,800	124,424
<i>Municipal Court</i>	154,833	152,169	161,921	167,979	173,018	178,209	183,555
<i>Aviation</i>	1,214	1,585	2,025	1,900	1,957	2,016	2,076
<i>Inspection Department</i>	247,016	263,005	383,612	317,225	326,742	336,544	346,640
<i>Non-Departmental</i>	(222)	(34)	-	-	-	-	-
Total General Government	1,344,575	1,305,612	1,542,278	1,548,368	1,594,819	1,642,664	1,691,944
Public Safety							
<i>Fire Department</i>	964,172	665,596	763,076	744,334	766,664	789,664	813,354
<i>Police Department</i>	1,436,192	1,787,250	1,890,102	1,690,055	1,740,757	1,792,979	1,846,769
<i>Animal Control</i>	107,443	114,720	232,167	196,771	202,674	208,754	215,017
<i>Health Department</i>	54,465	58,316	62,489	65,000	66,950	68,959	71,027
Total Public Safety:	2,562,272	2,625,882	2,947,834	2,696,160	2,777,045	2,860,356	2,946,167
Streets	774,545	806,687	974,162	1,092,484	1,125,259	1,159,016	1,193,787
Culture & Recreation							
<i>Parks</i>	828,822	1,023,786	1,061,219	1,075,394	1,107,656	1,140,885	1,175,112
<i>Cemetery</i>	125,507	155,187	161,822	185,043	190,594	196,312	202,201
<i>Golf</i>	-	-	-	-	-	-	-
<i>Library</i>	195,131	201,765	204,928	237,161	244,276	251,604	259,152
Total Culture & Recreation:	1,149,460	1,380,738	1,427,969	1,497,598	1,542,526	1,588,802	1,636,466
Total Expenditures:	5,830,852	6,118,919	6,892,243	6,834,610	7,039,648	7,250,838	7,468,363
Deficiency of revenues over expenditures:	199,352	(377,344)	22,556	(319,987)	(329,587)	(339,474)	(361,619)
Other Financing Uses:							
Transfer from Water Fund	150,000	265,000	282,000	330,000	300,000	300,000	300,000
Transfer from Electric Fund	250,000	400,000	400,000	500,000	400,000	400,000	400,000
Transfer from Environmental Services Fund	-	-	-	-	-	-	-
Transfer from Hotel Motel Fund	25,000	10,000	35,000	30,000	30,000	35,000	35,000
Transfer from Police Special Revenue	7,000	7,100	17,408	7,500	7,000	7,000	7,000
Transfer from Equipment Replacement Fund	-	-	-	-	-	-	-
Capital Lease Proceeds	325,532	-	-	-	-	-	-
Transfer to CDC	-	(116,744)	-	-	-	-	-
Transfer to Boys & Girls Club - Cares Act	-	(6,000)	-	-	-	-	-
Transfer to Friar Ag Center Project	-	-	(27,880)	-	-	-	-
Transfer to North Cuero Watershed	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Transfer to Museum Fund	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfer Golf Course Fund	(218,365)	(225,000)	(293,000)	(235,000)	(269,064)	(277,886)	(272,532)
Transfer to Revitalization Fund	-	(6,475)	-	-	-	-	-
Transfers to CIP Fund	(37,000)	(58,000)	(355,000)	(45,000)	-	-	-
Contingency	-	-	-	(215,013)	-	-	-
Total Other Financing Uses:	449,667	217,381	6,028	319,987	415,436	411,614	416,968
Net change in fund balances:	\$ 649,019	\$ (159,963)	\$ 28,584	\$ -	\$ 85,849	\$ 72,140	\$ 55,349
Fund balances - beginning	2,888,084	3,537,103	3,377,140	3,405,724	3,405,724	3,491,573	3,563,713
Fund balances - ending	3,537,103	3,377,140	3,405,724	3,405,724	3,491,573	3,563,713	3,619,062
Target Fund Balance 25% of Operating Expenditure	1,457,713	1,529,730	1,723,061	1,708,653	1,759,912	1,812,709	1,867,091

Estimated Available Funds:

\$	2,079,390	\$	1,847,410	\$	1,682,663	\$	1,697,072	\$	1,731,661	\$	1,751,004	\$	1,751,972
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Capital Outlay

Street Dept	250,000	Street Construction
Library	10,500	Cameras outside at pavilion & 2 spots in library

City of Cuero
 FY 2019-2027 Fund Balance Projections
 Hotel Motel Fund/City Reserve

	Actual FY 2019-20	Actual FY 2020-21	Budget FY 2021-22	Requested FY 2022-23	Proposed FY 2022-23	Projected FY 2023-24	Projected FY 2024-25	Projected FY 2025-26	Projected FY 2026-27
Beginning Fund Balance (Audited):	\$ 547,845	\$ 544,040	\$ 571,871	\$ 542,471	\$ 542,471	\$ 468,171	\$ 457,971	\$ 457,771	\$ 457,571
Estimated Revenues & Sources of Funds:									
Operating Revenues	305,939	250,745	300,000	310,000	310,000	320,000	330,000	330,000	340,000
Other Sources of Funds (Proposed):									
Interest Proceeds	6,256	4,325	3,600	3,700	3,700	3,800	3,800	3,800	3,800
Wayfinding Project Contributions		50,000							
Total Revenues & Sources of Funds:	\$ 312,195	\$ 305,070	\$ 303,600	\$ 313,700	\$ 313,700	\$ 323,800	\$ 333,800	\$ 333,800	\$ 343,800
Estimated Disbursements:									
Chamber of Commerce	\$ (90,000)	\$ (90,000)	\$ (90,000)	\$ (125,000)	\$ (100,000)	\$ (100,000)	(100,000)	(100,000)	(110,000)
Dewitt County Historical Museum	\$ (14,000)	\$ (14,000)	\$ (14,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	(15,000)	(15,000)	(15,000)
Cuero Heritage Museum	\$ (39,500)	\$ (39,500)	\$ (39,500)	\$ (39,500)	\$ (41,000)	\$ (41,000)	(41,000)	(41,000)	(41,000)
Cuero Pharmacy Museum	\$ (39,500)	\$ (39,500)	\$ (39,500)	\$ (39,500)	\$ (41,000)	\$ (41,000)	(41,000)	(41,000)	(41,000)
Main Street	\$ (25,000)	\$ (10,000)	\$ (35,000)	\$ (30,000)	\$ (30,000)	\$ (35,000)	(35,000)	(35,000)	(35,000)
Transfer to CIP Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-
Wayfinding Study - National Sign Plaza **	\$ (35,000)	\$ (32,500)	\$ -	\$ -	\$ -	\$ -	-	-	-
Other - Turkeyfest	\$ (40,000)	\$ -	\$ (40,000)	\$ (100,000)	\$ (90,000)	\$ (45,000)	(45,000)	(45,000)	(45,000)
Dewitt County Historical Commission		\$ (15,000)	\$ -						
Chilshom Trail Museum (Event)	\$ (8,000)	\$ (11,739)	\$ (10,000)		\$ (11,000)	\$ (12,000)	(12,000)	(12,000)	(15,000)
Golf Departments/Tournaments	(25,000)	(25,000)	(25,000)	\$ (25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(30,000)
Cuero's 150th Celebration			(20,000)	\$ (10,000)	(10,000)	-	-	-	-
Friar Ag Center			(20,000)	\$ (30,000)	(25,000)	(20,000)	(20,000)	(20,000)	(2,500)
Total Estimated Disbursements:	\$ (316,000)	\$ (277,239)	\$ (333,000)	\$ (414,000)	\$ (388,000)	\$ (334,000)	\$ (334,000)	\$ (334,000)	\$ (334,500)
Ending Fund Balance (Projected):	\$ 544,040	\$ 571,871	\$ 542,471	\$ 442,171	\$ 468,171	\$ 457,971	\$ 457,771	\$ 457,571	\$ 466,871
Requirement:	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000
Over/under fund balance requirement:	\$ 121,871	\$ 92,471	\$ 92,471	\$ (7,829)	\$ 18,171	\$ 7,971	\$ 7,771	\$ 7,571	\$ 16,871

City of Cuero
 FY 2019-2027 Fund Balance Projections
 Museum Fund
 October 1, 2021

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Estimated Revenues & Sources of Funds:								
OPERATING REVENUES								
Donations	4,056	2,542	2,500	3,000	3,090	3,183	3,278	3,377
Sales Revenue	2,939	4,313	4,000	2,500	2,575	2,652	2,732	2,814
Total Operating Revenues	6,995	6,855	6,500	5,500	5,665	5,835	6,010	6,190
OPERATING EXPENSES								
Heritage Museum								
Personnel	32,235	40,169	40,809	44,496	45,831	47,206	48,622	50,081
Contracts & Services	22,832	15,965	14,390	60,109	61,912	63,770	65,683	67,653
Supplies	5,526	5,574	8,900	11,150	11,485	11,829	12,184	12,549
Maintenance & Operations	460	1,923	2,250	1,150	1,185	1,220	1,257	1,294
Staff Development	-	-	400	900	927	955	983	1,013
Capital Outlay	-	-	10,000	14,000	-	-	-	-
Pharmacy Museum								
Personnel	46,230	49,097	64,703	70,119	72,223	74,389	76,621	78,920
Contracts & Services	7,953	4,900	8,746	11,095	11,428	11,771	12,124	12,488
Supplies	4,705	1,752	4,550	5,650	5,820	5,994	6,174	6,359
Maintenance & Operations	1,033	3,447	2,700	3,000	3,090	3,183	3,278	3,377
Staff Development	-	-	-	-	-	-	-	-
Capital Outlay	-	-	8,250	-	-	-	-	-
Total Museum Expenses	120,974	122,827	165,698	221,669	213,899	220,316	226,926	233,733
NON-OPERATING REVENUES/EXPENSES								
Investment Income	1,478	908	1,000	1,000	1,030	1,061	1,093	1,126
Noncapital grants & contributions								
Gain (loss) on disposition of capital assets								
Utility Bond Payments								
Interest and fiscal charges								
Total Non-Operating Expenses	1,478	908	1,000	1,000	1,030	1,061	1,093	1,126
Income before contributions transfers	(112,501)	(115,064)	(158,198)	(215,169)	(207,204)	(213,420)	(219,823)	(226,417)
Capital Contributions								
Transfers In								
General Fund	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Hotel Motel Fund	79,000	79,000	79,000	82,000	82,000	82,000	82,000	82,000
GF - 150th Celebration	-	-	20,000	10,000	-	-	-	-
Transfers Out								
Total Transfers	129,000	129,000	149,000	142,000	132,000	132,000	132,000	132,000
Change in Net Position	16,499	13,936	(9,198)	(73,169)	(75,204)	(81,420)	(87,823)	(94,417)
Total Net Position - beginning	160,747	177,246	191,182	181,984	108,815	33,611	(47,809)	33,611
Total Net position - ending	177,246	191,182	181,984	108,815	33,611	(47,809)	(135,632)	(60,807)

City of Cuero
 FY 2019-2027 Fund Balance Projections
 Child Safety Fund - 19
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Beginning Fund Balance (Audited):	\$ 3,813	\$ 4,960	\$ 5,352	\$ 5,902	\$ 6,079	\$ 6,646	\$ 7,229	\$ 7,830
Estimated Revenues & Sources of Funds:								
Fees Collected	1,147	392	550	550	567	583	601	619
Total Revenues & Sources of Funds:	\$ 1,147	\$ 392	\$ 550	\$ 550	\$ 567	\$ 583	\$ 601	\$ 619
Expenditures:								
Financial & Accounting	-	-	-	-	-	-	-	-
Information Systems	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-
Meeting, Seminars & Conferences	110	-	-	-	-	-	-	-
Transportation, Lodging & Meals	-	-	-	-	-	-	-	-
Total Estimated Disbursements:	110	-	-	-	-	-	-	-
Ending Fund Balance (Projected):	\$ 4,960	\$ 5,352	\$ 5,902	\$ 6,452	\$ 6,646	\$ 7,229	\$ 7,830	\$ 8,449

City of Cuero
 FY 2019-2027 Fund Balance Projections
 Technology Fund 20
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Beginning Fund Balance (Audited):	\$ 11,401	\$ 14,205	\$ 12,260	\$ 8,210	\$ 8,456	\$ 8,868	\$ 9,398	\$ 9,838
Estimated Revenues & Sources of Funds:								
Fees Collected	2,804	3,101	3,000	3,200	\$ 3,296	3,500	\$ 3,500	3,600
Total Revenues & Sources of Funds:	\$ 2,804	\$ 3,101	\$ 3,000	\$ 3,200	\$ 3,296	\$ 3,500	\$ 3,500	\$ 3,600
Expenditures:								
Financial & Accounting	(744)	(2,274)	(1,800)	(950)	(979)	(1,008)	(1,038)	(1,069)
Information Systems	(2,344)	(2,772)	(3,600)	(1,850)	(1,906)	(1,963)	(2,022)	(2,082)
Supplies	-	-	(150)	-	-	-	-	-
Meeting, Seminars & Conferences	110	-	-	(600)	-	-	-	-
Transportation, Lodging & Meals	-	-	(1,500)	(1,500)	-	-	-	-
Total Estimated Disbursements:	(2,978)	(5,046)	(7,050)	(4,900)	(2,884)	(2,971)	(3,060)	(3,151)
Ending Fund Balance (Projected):	\$ 14,205	\$ 12,260	\$ 8,210	\$ 6,510	\$ 8,868	\$ 9,398	\$ 9,838	\$ 10,287

City of Cuero
 FY 2018-2027 Fund Balance Projections
 Security Fund 22
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Projected FY 2023-24	Projected FY 2024-25	Projected FY 2025-26	Projected FY 2025-26
Beginning Fund Balance (Audited):	\$ 32,178	\$ 34,914	\$ 38,593	\$ 41,693	\$ 45,293	\$ 48,893	\$ 52,493	\$ 56,093
Estimated Revenues & Sources of Funds:								
Fees Collected	2,739	3,679	3,000	3,500	3,500	3,500	3,500	3,500
Interest	-	-	100	100	100	100	100	100
Total Revenues & Sources of Funds:	\$ 2,739	\$ 3,679	\$ 3,100	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600
Expenditures:								
Purchases	\$ (3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Estimated Disbursements:	\$ (3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance (Projected):	\$ 34,914	\$ 38,593	\$ 41,693	\$ 45,293	\$ 48,893	\$ 52,493	\$ 56,093	\$ 59,693

City of Cuero
 FY 2018-2027 Fund Balance Projections
 Local Truancy Fund - 23
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Beginning Fund Balance (Audited):	\$ -	\$ 1,164	\$ 4,737	\$ 8,357	\$ 12,082	\$ 15,919	\$ 19,871	\$ 23,941
Estimated Revenues & Sources of Funds:								
Fees Collected	1,164	3,571	3,600	3,700	3,811	3,925	4,043	4,164
Interest	-	2	20	25	26	27	27	28
Total Revenues & Sources of Funds:	\$ 1,164	\$ 3,573	\$ 3,620	\$ 3,725	\$ 3,837	\$ 3,952	\$ 4,070	\$ 4,193
Expenditures:								
Purchases	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Estimated Disbursements:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance (Projected):	\$ 1,164	\$ 4,737	\$ 8,357	\$ 12,082	\$ 15,919	\$ 19,871	\$ 23,941	\$ 28,134

City of Cuero
 FY 2019-2027 Fund Balance Projections
 Golf Fund
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Estimated Revenues & Sources of Funds:								
Charges for Services								
Memberships & Fees	135,032	166,711	167,100	183,150	188,645	194,304	200,133	206,137
Pro-Shop Operations	38,663	54,890	52,500	55,500	57,165	58,880	60,646	62,466
Intergovernmental - Cuero Development Corporation	-	103,000	109,229	108,810	112,074	115,437	118,900	122,467
Miscellaneous								
Tournaments & Special Events	2,000	8,000	6,000	10,000	10,300	10,609	10,927	11,255
Sale of Capital Assets	10,275							
Other	32	555	3,350	8,250	8,498	8,752	9,015	9,285
Total Revenues & Other Financing Sources:	186,002	333,156	338,179	365,710	350,417	360,930	371,757	382,910
Estimated Operating Expenditures:								
<i>Current</i>								
Culture & Recreation								
Personnel	172,282	203,757	215,142	308,087	317,330	326,849	336,655	346,755
Contracts & Services	62,239	45,690	43,461	58,606	60,364	62,175	64,040	65,962
Supplies	50,646	56,123	52,700	58,150	59,895	61,691	63,542	65,448
Maintenance & Operations	81,440	48,783	53,200	67,650	69,680	71,770	73,923	76,141
Staff Development	148	65	350	200	206	212	219	225
Capital Outlay	-	115,362	234,977	108,810	112,074	115,437	118,900	122,467
Capital Leases	24,207	24,209	27,483	24,207	24,933	25,681	26,452	27,245
Total Culture & Recreation:	390,962	493,989	627,313	625,710	644,481	663,816	683,730	704,242
Total Expenditures:	390,962	493,989	627,313	625,710	644,481	663,816	683,730	704,242
Deficiency of revenues over expenditures:	(204,960)	(160,833)	(289,134)	(260,000)	(294,064)	(302,886)	(311,973)	(321,332)
Other Financing Uses:								
Transfer from Hotel Motel Fund	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfers to Genral Fund	217,365	225,000	288,000	235,000	269,064	277,886	272,532	281,457
Total Other Financing Uses:	242,365	250,000	313,000	260,000	294,064	302,886	297,532	306,457
Net change in fund balances:	\$ 37,405	\$ 89,167	\$ 23,866	\$ -	\$ (0)	\$ 0	\$ (14,441)	\$ (14,875)
Fund balances - beginning	(160,623)	(123,218)	(34,051)	(10,185)	(10,185)	(10,185)	(10,185)	(24,626)
Fund balances - ending	(123,218)	(34,051)	(10,185)	(10,185)	(10,185)	(10,185)	(24,626)	(39,501)

Capital Outlay

Fairway #5 & #6 - paid with a CDC of \$108,810
 3rd year of 4 yr plan with the CDC

City of Cuero
 FY 2019-2024 Fund Balance Projections
 Golf Fund
 October 1, 2021

	Actual FY 2019-20	Projected FY 2020-21	Proposed FY 2021-22	Projected FY 2022-23	Projected FY 2023-24
Estimated Revenues & Sources of Funds:					
Charges for Services					
<i>Memberships & Fees</i>	135,032	149,650	143,150	147,445	151,868
<i>Pro-Shop Operations</i>	38,663	47,500	45,500	46,865	48,271
<i>Intergovernmental - Cuero Development Corporation</i>	-	103,000	109,229	108,810	133,160
Miscellaneous					
<i>Tournaments & Special Events</i>	2,000	7,000	6,000	6,180	6,365
<i>Sale of Capital Assets</i>	10,275	-	-	-	-
<i>Other</i>	31	571	3,100	3,193	3,289
Total Revenues & Other Financing Sources:	186,001	307,721	306,979	312,493	342,953
Estimated Operating Expenditures:					
<i>Current</i>					
Culture & Recreation					
<i>Personnel</i>	172,282	210,960	217,076	223,588	230,296
<i>Contracts & Services</i>	62,239	44,302	46,921	48,329	49,778
<i>Supplies</i>	50,646	50,150	57,960	59,699	61,490
<i>Maintenance & Operations</i>	81,440	67,460	62,750	64,633	66,571
<i>Staff Development</i>	148	150	150	155	159
<i>Capital Outlay</i>	-	149,903	159,229	108,810	133,160
<i>Capital Leases</i>	24,207	24,207	24,143	24,867	25,613
Total Culture & Recreation:	390,962	547,132	568,229	530,080	567,068
Total Expenditures:	390,962	547,132	568,229	530,080	567,068
Deficiency of revenues over expenditures:	(204,961)	(239,411)	(261,250)	(217,588)	(224,115)
Other Financing Uses:					
Transfer from Hotel Motel Fund	25,000	25,000	25,000	25,000	25,000
Transfers to Genral Fund	217,365	250,000	208,000	250,000	250,000
Total Other Financing Uses:	242,365	275,000	233,000	275,000	275,000
Net change in fund balances:	\$ 37,404	\$ 35,589	\$ (28,250)	\$ 57,413	\$ 50,885
Fund balances - beginning	(160,623)	(123,219)	(87,630)	(115,880)	(58,468)
Fund balances - ending	(123,219)	(87,630)	(115,880)	(58,468)	(7,583)

City of Cuero
 FY 2019-2027 Projections
 Police Forfeiture Fund - 34
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Beginning Fund Balance (Audited):	\$ 11,364	\$ 11,165	\$ 15,086	\$ 10,186	\$ 11,336	\$ 11,494	\$ 11,659	\$ 11,833
Estimated Revenues & Sources of Funds:								
Interest Proceeds	\$ 189	\$ 119	\$ 100	\$ 150	\$ 158	\$ 165	\$ 174	\$ 182
Miscellaneous	748	3,802	-	4,000	-	-	-	-
Total Revenues & Sources of Funds:	\$ 937	\$ 3,921	\$ 100	\$ 4,150	\$ 158	\$ 165	\$ 174	\$ 182
Expenditures:								
Other Miscellaneous Expense	\$ (1,136)	\$ -	\$ (5,000)	\$ (3,000)	\$ -	\$ -	\$ -	\$ -
Transfer to CIP Fund								
Total Estimated Disbursements:	\$ (1,136)	\$ -	\$ (5,000)	\$ (3,000)	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance (Projected):	\$ 11,165	\$ 15,086	\$ 10,186	\$ 11,336	\$ 11,494	\$ 11,659	\$ 11,833	\$ 12,015

City of Cuero
 FY 2019-2027 Projections
 Police Special Revenue
 October 1, 2022

Check expenses

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Beginning Fund Balance (Audited):	\$ 21,328	\$ 21,245	\$ 28,031	\$ 28,371	\$ 24,547	\$ 25,533	\$ 26,324	\$ 26,914
Estimated Revenues & Sources of Funds:								
Impound Fees	\$ 1,290	\$ 1,210	\$ 1,500	\$ 1,500	\$ 1,545	\$ 1,591	\$ 1,639	\$ 1,688
Storage Fees	4,800	4,420	3,000	3,500	3,605	3,713	3,825	3,939
Notification Fees	2,470	2,840	1,500	2,000	2,060	2,122	2,185	2,251
Interest Proceeds	60	20	40	60	62	64	66	68
Contributions	20	650	3,200	500	515	530	546	563
Sale of Impound Units	350	17,189	5,000	10,000	7,500	7,500	7,500	7,500
Miscellaneous	\$ -	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues & Sources of Funds:	\$ 8,990	\$ 26,339	\$ 14,240	\$ 17,560	\$ 15,287	\$ 15,520	\$ 15,761	\$ 16,009
Expenditures:								
Advertising								
Other Contracts & Services	(705)	(864)	(600)	(11,000)	(11,330)	(11,670)	(12,020)	(12,381)
Other Miscellaneous Expense	\$ (1,368)	\$ (2,041)	\$ (2,800)	(2,884)	(2,971)	(3,060)	(3,151)	(3,246)
Buildings & Structures		(9,548)	-					
Total Estimated Disbursements:	\$ (2,073)	\$ (12,453)	\$ (3,400)	\$ (13,884)	\$ (14,301)	\$ (14,730)	\$ (15,171)	\$ (15,627)
Transfer to General Fund	(7,000)	(7,100)	(10,500)	(7,500)				
Ending Fund Balance (Projected):	\$ 21,245	\$ 28,031	\$ 28,371	\$ 24,547	\$ 25,533	\$ 26,324	\$ 26,914	\$ 27,296

City of Cuero
 FY 2019-2027 Projections
 Police Training/Education - 38
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @3% FY 2023-24	Forecast @3% FY 2024-25	Forecast @3% FY 2025-26	Forecast @3% FY 2026-27
Beginning Fund Balance (Audited):	\$ 8,657	\$ 7,774	\$ 9,174	\$ 7,984	\$ 6,712	\$ 5,401	\$ 4,051	\$ 2,660
Estimated Revenues & Sources of Funds:								
Intergovernmental	1,463	1,332	1,500	1,500	1,545	1,591	1,639	1,688
Interest Proceeds	197	68	60	60	62	64	66	68
Total Revenues & Sources of Funds:	\$ 1,660	\$ 1,400	\$ 1,560	\$ 1,560	\$ 1,607	\$ 1,655	\$ 1,705	\$ 1,756
Expenditures:								
Meeting, Seminars & Conferences	(1,885)	-	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)
Transportation, Lodging & Meals	(658)	-	(750)	(773)	(796)	(820)	(844)	(869)
Total Estimated Disbursements:	\$ (2,543)	\$ -	\$ (2,750)	\$ (2,833)	\$ (2,917)	\$ (3,005)	\$ (3,095)	\$ (3,188)
Ending Fund Balance (Projected):	\$ 7,774	\$ 9,174	\$ 7,984	\$ 6,712	\$ 5,401	\$ 4,051	\$ 2,660	\$ 1,228

City of Cuero
 FY 2019-20216Projections
 Debt Service Fund
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast FY 2023-24	Forecast FY 2024-25	Forecast FY 2025-26
Beginning Fund Balance (Audited):	\$ 645,943	\$ 667,064	\$ 677,694	\$ 689,419	\$ 708,919	\$ 728,989	\$ 749,649
Estimated Revenues & Sources of Funds:							
7 Property Taxes - Delinquent	256,847	252,728	258,915	269,240	268,565	272,240	275,140
Property Taxes - Delinquent	6,195	7,329	8,000	7,000	7,140	7,283	7,428
Property Taxes - Penalty & Interest	5,278	6,953	5,000	6,500	6,630	6,763	6,898
Other Sources of Funds (Proposed):							
Interest Proceeds	\$ 11,176	\$ 6,045	\$ 4,000	\$ 6,000	\$ 6,300	\$ 6,615	\$ 6,946
Miscellaneous	-	-	-	-	-	-	-
Total Revenues & Sources of Funds:	\$ 279,496	\$ 273,055	\$ 275,915	\$ 288,740	\$ 288,635	\$ 292,900	\$ 296,412
Expenditures:							
Financial & Accounting (Agency Fees)	\$ (4,960)	\$ (3,510)	\$ (5,000)	\$ (5,000)	\$ (4,500)	\$ (4,500)	\$ (5,000)
Bond Payments	\$ (253,415)	\$ (258,915)	\$ (259,190)	\$ (264,240)	\$ (264,065)	\$ (267,740)	\$ (270,140)
Transfer to CIP Fund							
Total Estimated Disbursements:	\$ (258,375)	\$ (262,425)	\$ (264,190)	\$ (269,240)	\$ (268,565)	\$ (272,240)	\$ (275,140)
Ending Fund Balance (Projected):	\$ 667,064	\$ 677,694	\$ 689,419	\$ 708,919	\$ 728,989	\$ 749,649	\$ 770,921

City of Cuero
 FY 2016-2021 Fund Balance Projections
 Friar Ag Project
 October 1, 2021

	Projected FY 2019-20	Projected FY 2020-21
Beginning Fund Balance (Audited):	\$ -	\$ 2,222,427
<u>Estimated Revenues & Sources of Funds:</u>		
Contributions	250,000	-
Loan	3,206,000	
Interest	7,653	9,500
Total Revenues & Sources of Funds:	\$ 3,463,653	\$ 9,500
 <u>Expenditures:</u>		
Construction	\$ 1,241,226	\$ 2,214,774
Total Estimated Disbursements:	\$ 1,241,226	\$ 2,214,774
 Ending Fund Balance (Projected):	 \$ 2,222,427	 \$ 17,153
	<i>Project complete</i>	

City of Cuero
 FY 2021 - 2031 - Ten Year CIP
 General Fund - Building Construction Projects
 September 29, 2022

	Actual FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23	Proposed FY 2023-24	Proposed FY 2024-25	Proposed FY 2025-26	Proposed FY 2026-27	Proposed FY 2027-28	Proposed FY 2028-29	Proposed FY 2029-30	Proposed FY 2030-31
Beginning Fund Balance (Audited):	3,362 \$	396,118 \$	(9,184) \$	56,616 \$	56,616 \$	1,631,616 \$	831,616 \$	1,056,616 \$	1,306,616 \$	1,556,616 \$	1,806,616 \$
Estimated Revenues & Sources of Funds:											
Capital Lease Proceeds											
Bond Proceeds		-			3,000,000						
Sale of Property (Nestfresh)	247,101										
Sale of Property (Airport)				1,000,000							
Interest	115	700	800								
ARP Funds		355,000									
Trf from General Fund	58,000	-	45,000	50,000	50,000	75,000	75,000	100,000	100,000	100,000	100,000
Trf from Water Fund	20,000	53,000	75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Trf from Wastewater Fund	20,000	53,000	75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Trf from Electric Fund	50,000	75,000	100,000	100,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000
Trf from Enviromental Services											
Trf from the Hotel Motel Fund											
Grants and Contributions (CDC)											
Grant - New Park West Side	100,000			150,000							
Grant - Skate Park Project				375,000							
Total Revenues & Sources of Funds:	495,216 \$	536,700 \$	295,800 \$	1,450,000 \$	3,225,000 \$	250,000 \$	275,000 \$	300,000 \$	300,000 \$	300,000 \$	300,000 \$

D# Major Capital Projects:

05 Federal Building Phase 1 & 2 Master Plan											
07 New Park on South Side of Town			(30,000)	(300,000)							
08 Street Improvements (West Main)					(600,000)						
11 Old Coke Building											
12 Sidewalk Improvements		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
14 Netfresh	(15,805)										
17 Park System (Airport Area) Improvements				(150,000)	(1,000,000)	(1,000,000)					
18 Carmona Project (Walk thru from Railroad)	(49,930)	(767,155)	(25,000)								
20 Wheeler Bldg Improvements											
23 Daule Park Improvements				(100,000)							
26 Friar Ag Project	(37,416)	(74,847)									
29 Downtown Improvements											
32 Quarry Park (new)											
33 Skate Park Project				(750,000)							
24 Cover for reading area behind Library on RR											
39 Purchase of airport property (from TDCJ w/County)		(50,000)									
40 Golf Cart Shed #3?											
41 Warehouse Expansion (storage for Main Street)											
42 Alexander Park Improvements				(100,000)							
43 Fitness Park Project			(125,000)								
Total Other Uses of Funds (Proposed):	\$ (103,151) \$	(942,002) \$	(230,000) \$	(1,450,000) \$	(1,650,000) \$	(1,050,000) \$	(50,000) \$	(50,000) \$	(50,000) \$	(50,000) \$	(50,000) \$

Ending Unreserved Fund Balances (Projected):	395,427 \$	(9,184) \$	56,616 \$	56,616 \$	1,631,616 \$	831,616 \$	1,056,616 \$	1,306,616 \$	1,556,616 \$	1,806,616 \$	2,056,616 \$
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ARP Funds	
Carmona Project -	\$ 300,000
Carmona Mural -	\$ 25,000
New Park Land -	\$ 30,000
Total -	\$ 355,000

New Park West Side -	
Grant -	\$ 150,000
Playground Ept -	\$ 200,000
Other Misc -	\$ 100,000
Total -	\$ 150,000 City's portion

CDC Grant for Carmona Walk-thru
 Purchase of property on corner of Bruce & Grant - New park
 Downtown Street Improvements - potential ARP or EDA funds?
 Dog Park - will be in this year out of GF funds
 West Main Revitalization - potential ARP funds?
 Old Coke Building - Grant Funds for Emergency Center?

Carmona	
ARP Funds	325,000.00
Fisher Heck	66,500.00
Weaver & Jacobs	712,000.00
Mural	25,000.00
Total:	803,500.00
City's Portion:	478,500.00

Capital Projects

Main Street Walkthru - Carmona Building

Vendor	Invoice	Date	Amount	GL #
Barnes Appraisal	C20-4	12.30.19	\$ 1,000.00	59-5-18202
Purchase of property	202003256895	03.25.20	\$ 79,939.14	59-5-18910
Total:			\$ 80,939.14	FY 2019-20

Main Street Walkthru - Carmona Building

Vendor	Invoice	Date	Amount	GL #
Fisher Heck Architects	1	01.31.21	\$ 19,250.00	59-5-18202
Fisher Heck Architects	2	05.06.21	\$ 13,851.36	59-5-18202
Fisher Heck Architects	3	07.07.21	\$ 12,476.36	59-5-18202
Fisher Heck Architects	4	08.05.21	\$ 687.50	59-5-18202
Urban Surveying		03.01.21	\$ 3,665.00	59-5-18202
Total:			\$ 49,930.22	FY 2020-21

Main Street Walkthru - Carmona Building

Vendor	Invoice	Date	Amount	GL #
Clean Environments	25244	12.22.21	\$ 643.70	59-5-18202
Clean Environments	25436	03.08.22	\$ 2,921.80	59-5-18202
Fisher Heck Architects	5	11.02.21	\$ 788.86	59-5-18202
Fisher Heck Architects	6	12.03.21	\$ 8,762.75	59-5-18202
Fisher Heck Architects	7	01.05.22	\$ 801.36	59-5-18202
Fisher Heck Architects	8	02.09.22	\$ 2,073.00	59-5-18202
Fisher Heck Architects	9	03.03.22	\$ 3,905.89	59-5-18202
Fisher Heck Architects	10	04.06.22	\$ 3,775.30	59-5-18202
Fisher Heck Architects	11	05.04.22	\$ 1,170.30	59-5-18202
Texas Dept of Human Services	2022000925	04.01.22	\$ 217.00	59-5-18202
Fisher Heck Architects	12	06.22.22	\$ 1,805.89	59-5-18202
Fisher Heck Architects	13	07.20.22	\$ 1,425.89	59-5-18202
Fisher Heck Architects	14		\$ 1,181.21	59-5-18202
Total:			\$ 29,472.95	FY 2021-22

Fisher Heck Architects					
Pay Application	Design Cont.	Trip Charges	Printing	Hrly Services	Other Fees
1	\$ 19,250.00	\$ -	\$ -	-	-
2	\$ 13,750.00	\$ 101.36	\$ -	-	-
3	\$ 12,375.00	\$ 101.36	\$ -	-	-
4	\$ 687.50	\$ -	\$ -	-	-
5	\$ 687.50	\$ 101.36	\$ -	-	-
6	\$ 8,250.00	\$ 101.36	\$ 411.39	-	-
7	\$ -	\$ 101.36	\$ -	700.00	-
8	\$ -	\$ -	\$ -	280.00	1,793.00
9	\$ -	\$ 105.89	\$ -	3,800.00	-
10	\$ -	\$ 105.30	\$ -	3,145.00	525.00
11	\$ -	\$ 105.30	\$ -	1,065.00	-
12	\$ -	\$ 105.89	\$ -	1,700.00	-
13	\$ -	\$ 105.89	\$ -	1,320.00	-
Totals:	\$ 55,000.00	\$ 1,035.07	\$ 411.39	12,010.00	2,318.00
					\$ 70,774.46

Vendor	Invoice	Date	Amount	GL #
Jahn Refrigeration	58,621	10.29.21	\$ 155.00	59-5-18410
Total:			\$ 155.00	FY 2021-22

Total Expenses to Date: \$ 160,497.31



Weaver & Jacobs Contract: \$ 712,000.00
 Mural: \$ 25,000.00
\$ 897,497.31

City of Cuero
 FY 2021 - 2031 - Ten Year CIP
 General Fund - Building Construction Projects
 April 12, 2022

	Proposed FY 2021-22	Proposed FY 2022-23	Proposed FY 2023-24	Proposed FY 2024-25	Proposed FY 2025-26	Proposed FY 2026-27	Proposed FY 2027-28	Proposed FY 2028-29	Proposed FY 2029-30	Proposed FY 2030-31
Beginning Fund Balance (Audited):	\$ 396,118	\$ 55,218	\$ 25,218	\$ (99,782)	\$ 1,775,218	\$ 400,218	\$ 625,218	\$ 875,218	\$ 1,125,218	\$ 1,375,218
Estimated Revenues & Sources of Funds:										
Capital Lease Proceeds										
Bond Proceeds										
Capital Loan Proceeds				2,500,000						
Sale of Property (Airport)				1,000,000						
Interest	700									
ARP Funds	355,000									
Trf from General Fund		45,000	50,000	50,000	75,000	75,000	100,000	100,000	100,000	100,000
Trf from Water Fund	53,000	75,000	75,000	75,000	75,000	50,000	50,000	50,000	50,000	50,000
Trf from Wastewater Fund	Add in 53,000	75,000	75,000	75,000	75,000	50,000	50,000	50,000	50,000	50,000
Trf from Electric Fund	75,000	75,000	75,000	75,000	150,000	100,000	100,000	100,000	100,000	100,000
Trf from Environmental Services										
Trf from the Hotel Motel Fund										
Grants and Contributions (CDC)	100,000	150,000								
Grant - New Park West Side			150,000	50,000	50,000					
Grant - Skate Park Project		375,000								
Total Revenues & Sources of Funds:	\$ 636,700	\$ 795,000	\$ 425,000	\$ 3,825,000	\$ 425,000	\$ 275,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Major Capital Projects:

D#	Project Description	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
05	Federal Building Phase 1 & 2 Master Plan										
07	New Park on South Side of Town	(30,000)		(300,000)							
08	Street Improvements (West Main)				(750,000)	(750,000)					
11	Old Coke Building										
12	Sidewalk Improvements	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
17	Park System (Airport Area) Improvements				(1,150,000)	(1,000,000)					
17	Carmona Project (Walk thru from Railroad)	(778,500)	(25,000)								
18	Wheeler Bldg Improvements										
20	Daule Park Improvements			(100,000)							
23	Friar Ag Project	(79,100)									
26	Downtown Improvements										
29	Quarry Park (new)										
32	Skate Park Project		(750,000)								
33	Purchase of airport property										
39	Golf Cart Shed #2										
40	Warehouse Expansion (storage for Main Street)	(40,000)									
41	Alexander Park Improvements				(100,000)						
42	Total Other Uses of Funds (Proposed):	\$ (977,600)	\$ (825,000)	\$ (550,000)	\$ (1,950,000)	\$ (1,800,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)

Ending Unreserved Fund Balances (Projected):	\$ 55,218	\$ 25,218	\$ (99,782)	\$ 1,775,218	\$ 400,218	\$ 625,218	\$ 875,218	\$ 1,125,218	\$ 1,375,218	\$ 1,625,218
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ARP Funds	
Carmona Project -	\$ 300,000
Carmona Mural -	\$ 25,000
New Park Land -	\$ 30,000
Total -	\$ 355,000

New Park West Side -	
Grant -	\$ 150,000
Playground Ept -	\$ 200,000
Other Misc -	\$ 100,000
Total -	\$ 150,000 City's portion

CDC Grant for Carmona Walk-thru
 Purchase of property on corner of Bruce & Grant - New park
 Downtown Street Improvements - potential ARP or EDA funds?
 Dog Park - will be in this year out of GF funds
 West Main Revitalization - potential ARP funds?
 Old Coke Building - Grant Funds for Emergency Center?

Carmona	
ARP Funds	325,000.00
Fisher Heck	66,500.00
Weaver & Jacobs	712,000.00
Total:	778,500.00
Mural (next year)	25,000.00
Total -	(478,500.00) City's portion

City of Cuero
 FY 2019-2027 Fund Balance Projections
 Water/Wastewater Fund - 60
 October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast @5% FY 2023-24	Forecast @2.5% FY 2024-25	Forecast FY 2025-26	Forecast FY 2026-27
Estimated Revenues & Sources of Funds:								
OPERATING REVENUES								
Charges for Services	3,984,910	3,966,628	4,061,100	4,208,512	4,418,938	4,639,884	4,871,879	5,115,473
Miscellaneous	8,252	41,979	21,000	12,500	13,125	13,781	14,470	15,194
Grants - CDBG		460,661	638,127	4,964,983	-			
Grants - ARPA Allocation				700,000				
Total Operating Revenues	3,993,162	4,469,268	4,720,227	9,885,995	4,432,063	4,653,666	4,886,349	5,130,666
OPERATING EXPENSES								
Water Expenses								
Personnel	521,174	417,575	471,581	574,219	591,446	609,189	627,465	646,289
Contracts & Services	138,260	120,449	122,405	140,440	144,653	148,993	153,463	158,066
Supplies	41,062	43,468	44,500	48,000	49,440	50,923	52,451	54,024
Maintenance & Operations	144,591	131,274	190,900	210,900	217,227	223,744	230,456	237,370
Staff Development	2,719	3,162	5,100	7,100	7,313	7,532	7,758	7,991
Miscellaneous	11,355	6,911	-	-	-	-	-	-
Capital Outlay	7,779	(33,938)	40,000	5,251,156	100,000	110,000	110,000	113,300
Depreciation	1,052,583	1,038,897	1,000,000	1,000,000	1,030,000	1,060,900	1,092,727	1,125,509
Franchise Fees	554,206	554,206	581,090	578,851	596,217	614,103	632,526	651,502
Total Water Expenses	2,473,729	2,282,004	2,455,576	7,810,666	2,736,295	2,825,384	2,906,846	2,994,051
Wastewater Expenses								
Personnel	342,287	353,616	356,761	356,588	367,286	378,304	389,653	401,343
Contracts & Services	122,780	97,407	110,513	106,700	109,901	113,198	116,594	120,092
Supplies	44,890	59,221	60,022	65,525	67,491	69,515	71,601	73,749
Maintenance & Operations	38,505	53,882	76,500	82,000	84,460	86,994	89,604	92,292
Staff Development	2,605	2,703	5,200	7,200	7,416	7,638	7,868	8,104
Miscellaneous	35,529	41,882	55,000	60,000	61,800	63,654	65,564	67,531
Capital Outlay	4,933	42,921	987,017	767,438	790,461	814,175	838,600	863,758
Total Wastewater Expenses	591,529	651,632	1,651,013	1,445,451	1,488,815	1,533,479	1,579,483	1,626,868
NON-OPERATING REVENUES/EXPENSES								
Investment Income	56,510	28,408	20,000	20,000	20,600	21,218	21,855	22,510
Gain (loss) on disposition of capital assets	-	-	-	-	-	-	-	-
Utility Bond Payments	(190,232)	(103,186)	(166,800)	(143,050)	(118,800)	(88,350)	(75,900)	(63,075)
Interest and fiscal charges	(19,873)	(119,318)	(14,144)	(10,000)	(10,300)	-	-	-
Total Non-Operating Expenses	(153,595)	(194,096)	(160,944)	(133,050)	(108,500)	(67,132)	(54,045)	(40,565)
Income before contributions transfers	774,309	1,341,536	452,694	496,828	98,453	227,671	345,975	469,183
Capital Contributions								
Transfers In	-	-	-	-	-	-	-	-
Transfers Out	(323,196)	(305,000)	(388,000)	(480,000)	(450,000)	(450,000)	(450,000)	(450,000)
Total Transfers	(323,196)	(305,000)	(388,000)	(480,000)	(450,000)	(450,000)	(450,000)	(450,000)
Change in Net Position	451,113	1,036,536	64,694	16,828	(351,547)	(222,329)	(104,025)	19,183
Total Net Position - beginning	13,948,114	14,399,226	15,435,762	15,500,456	15,517,284	15,165,737	14,943,407	14,839,382
Total Net position - ending	14,399,227	15,435,762	15,500,456	15,517,284	15,165,737	14,943,407	14,839,382	14,858,565
Net Investment in Capital Assets	12,181,260	11,801,198	11,919,210	12,038,402	12,158,786	12,280,374	12,403,178	12,527,209
Unrestricted Net position	2,217,967	3,634,564	3,581,246	3,478,882	3,006,951	2,663,033	2,436,204	2,331,355

City of Cuero

FY 2021 - 2031 - (5) Five Year CIP

Water/Wastewater Fund - Large Projects

September 26, 2022

	Actual FY 2020-21	Actual FY 2021-22	Proposed FY 2022-23	Proposed FY 2023-24	Proposed FY 2024-25	Proposed FY 2025-26
Beginning Fund Balance (Audited):	\$ -	\$ 719,042	\$ 620,889	\$ (144,897)	\$ (644,897)	\$ (1,644,897)

Estimated Revenues & Sources of Funds:

Grants - Hurricane Harvey Mitigation FS124			-			On hold
Grants - Parallel Sewer Main - HH Mitigation FS125			750,000			application pending 75/25
Grants - Project 20-065-063-C181 - Drainage	460,661	844,819	121,497			Funded in 2020
Water Well - San Antonio St			4,286,994			Funded in 2022
CDBG W/WW - Infrastructure			350,000			pending TDA for Morgan, S
Capital Lease Proceeds (remaining WWTP)	800,000	-				
Bond Issue				-		
ARPA Funds						
Tank 1 - Elevated Storage Tank by TxDot			450,000			
Tank 2 - Ground Storage Tank by Sloans			250,000			
Ground Storage Tank Roof			500,000			
Fund Balance Reserve	-	-	-			
Interest						
Total Revenues & Sources of Funds:	\$ 1,260,661	\$ 844,819	\$ 6,708,491	\$ -	\$ -	-

Large Capital Projects:

Holding Pond Levee - FS124			-			On hold
Parallel Sewer Main Improvements - FS125			(1,000,000)			application pending
Water Well - San Antonio St.			(4,329,864)			Funded in 2022
Project 20-065-063-C181 - Alonzo/Josephine	(341,619)	(942,972)	(145,621)			
CDBG W/WW - Infrastructure			(402,500)			
Annexation area - North of town	(200,000)					
ARPA Funds						
Ground/Elevates Storage - Industrial Park #1			(547,876)			ARPA funds
Ground/Elevates Storage - Industrial Park #2			(298,416)			
Ground Storage Tank Roof			(500,000)			
Bridge Street Elevated Storage Tank				(500,000)		
Lift Station - Stiles property			(250,000)			
#10 Well Site with Generator					(1,000,000)	Pending thru TDEM 80/20
Total Other Uses of Funds (Proposed):	\$ (541,619)	\$ (942,972)	\$ (7,474,277)	\$ (500,000)	\$ (1,000,000)	-

Ending Unreserved Fund Balances (Projected):

\$ 719,042 \$ 620,889 \$ (144,897) \$ (644,897) \$ (1,644,897) \$ (1,644,897)

City of Cuero
FY 2019-2024 Fund Balance Projections
Electric Fund
October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast FY 2023-24	Forecast FY 2024-25	Forecast FY 2025-26	Forecast FY 2026-27
Estimated Revenues & Sources of Funds:								
OPERATING REVENUES								
Charges for Services	9,388,464	9,750,030	10,420,018	10,643,761	10,955,882	11,108,094	11,276,526	11,614,822
Miscellaneous	28,394	46,160	168,100	167,725	184,498	202,947	223,242	229,939
Total Operating Revenues	9,416,858	9,796,190	10,588,118	10,811,486	11,140,380	11,311,041	11,499,768	11,844,761
OPERATING EXPENSES								
Warehouse Expenses								
Personnel	97,486	96,418	103,601	54,914	56,561	58,258	60,006	61,806
Contracts & Services	6,973	8,010	9,325	8,975	9,244	9,522	9,807	10,101
Supplies	5,815	6,700	9,400	6,350	6,541	6,737	6,939	7,147
Maintenance & Operations	1,104	4,886	5,350	3,950	4,069	4,191	4,316	4,446
Staff Development	565	1,623	2,000	-	1,000	1,000	1,500	1,500
Miscellaneous	-	-	-	-	-	-	-	-
Capital Outlay	10,300	4,934	20,000	-	25,000	-	40,000	40,000
Franchise Fees	-	-	-	-	-	-	-	-
Total Warehouse Expenses	122,243	122,571	149,676	74,189	102,415	79,707	122,568	125,000
Administration Expenses								
Personnel	558,276	533,026	573,198	484,842	499,387	514,369	529,800	545,694
Contracts & Services	88,687	91,811	79,459	78,370	80,721	83,143	85,637	88,206
Supplies	10,320	9,542	6,820	5,520	5,686	5,856	6,032	6,213
Maintenance & Operations	543	820	800	1,200	1,236	1,273	1,311	1,351
Staff Development	2,267	3,351	8,620	8,225	8,472	8,726	8,988	9,257
Miscellaneous	81	-	-	-	10,000	11,000	12,000	12,000
Capital Outlay	-	-	-	-	-	-	-	-
Bad Debt Expense	16,784	21,661	-	-	-	-	-	-
Depreciation	336,384	345,350	333,300	348,804	352,292	362,861	373,747	384,959
Total Administration Expenses	1,013,342	1,005,561	1,002,197	926,961	957,794	987,228	1,017,514	1,047,680
Distribution Expenses								
Personnel	509,177	550,036	578,568	686,107	706,690	727,891	749,728	772,219
Contracts & Services	117,086	135,052	172,304	173,265	178,463	183,817	189,331	195,011
Supplies	35,117	34,090	48,540	45,250	46,608	48,006	49,446	50,929
Maintenance & Operations	130,158	123,270	160,500	138,500	142,655	146,935	151,343	155,883
Staff Development	2,453	5,738	9,600	9,500	9,785	10,079	10,381	10,692
Purchases of Resale Electricity	5,180,036	7,464,448	5,534,388	5,760,136	5,919,812	5,970,369	6,054,167	6,235,792
Miscellaneous	4	-	-	-	10	15	20	25
Capital Outlay	18,656	20,858	490,000	313,800	323,214	332,910	342,898	353,185
Franchise Fees	1,516,732	1,516,732	1,529,796	1,596,564	1,643,282	1,666,214	1,724,963	1,776,712
Total Distribution Expenses	7,509,419	9,850,224	8,523,696	8,723,122	8,970,519	9,086,235	9,272,276	9,550,449
NON-OPERATING REVENUES/EXPENSES								
Investment Income	16,317	8,571	6,000	6,000	6,060	6,242	6,429	6,622
Gain (loss) on disposition of capital assets	158	-	-	-	-	-	-	-
Utility Bond Payments	-	-	-	-	-	-	-	-
Interest and fiscal charges	(13,472)	(9,080)	(4,912)	(252)	(129)	(133)	(137)	(141)
Total Non-Operating Expenses	3,003	(509)	1,088	5,748	5,931	6,109	6,292	6,481
Income before contributions transfers	774,857	(1,182,675)	913,637	1,092,962	1,115,584	1,163,980	1,093,701	1,128,113
Capital Contributions								
Transfers In	-	-	-	-	-	-	-	-
Transfers Out	(450,000)	(450,000)	(475,000)	(600,000)	(500,000)	(475,000)	(475,000)	(500,000)
Total Transfers	(450,000)	(450,000)	(475,000)	(600,000)	(500,000)	(475,000)	(475,000)	(500,000)
Change in Net Position	324,857	(1,632,675)	438,637	492,962	615,584	688,980	618,701	628,113
Total Net Position - beginning	5,348,271	5,673,128	4,040,453	4,479,090	4,972,052	5,587,636	6,276,616	6,895,317
Total Net Position - ending	5,673,128	4,040,453	4,479,090	4,972,052	5,587,636	6,276,616	6,895,317	7,523,430
Net Investment in Capital Assets	4,920,593	4,838,759	-	-	-	-	-	-
Unrestricted Net position	752,535	(798,306)	4,479,090	4,972,052	5,587,636	6,276,616	6,895,317	7,523,430

Capital Outlay

Machinery & Equipment - \$63,800 - F-550 Bucket Truck (chassis only)

System Improvements - \$250,000

***No rate increases budgeted for FY 2022-23**

City of Cuero
FY 2019-2027 Fund Balance Projections
Environmental Services
October 1, 2022

	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Forecast FY 2023-24	Forecast FY 2024-25	Forecast FY 2024-25	Forecast FY 2024-25
Estimated Revenues & Sources of Funds:								
OPERATING REVENUES								
Environmental Service Fees	1,749,178	1,794,109	1,857,440	1,899,500	1,956,485	2,015,180	2,075,635	2,137,904
Miscellaneous	660	913	18,400	3,400	7,400	7,400	7,400	7,400
Total Operating Revenues	1,749,838	1,795,022	1,875,840	1,902,900	1,963,885	2,022,580	2,083,035	2,145,304
OPERATING EXPENSES								
Environmental Expenses								
Personnel	191,997	186,215	198,444	240,426	247,639	255,068	262,720	270,602
Contracts & Services	20,435	21,659	23,792	21,950	22,609	23,287	23,985	24,705
Supplies	8,028	12,058	13,460	11,700	12,051	12,413	12,785	13,168
Maintenance & Operations	20,557	26,010	26,150	21,100	21,733	22,385	23,057	23,748
Staff Development	604	111	1,361	1,350	1,391	1,432	1,475	1,519
Miscellaneous								
Solid Waste Disposal Charges	1,330,705	1,349,196	1,360,000	1,425,000	1,467,750	1,511,783	1,557,136	1,603,850
Collection Fees	43,801	28,579	47,000	47,000	48,410	49,862	51,358	52,899
Depreciation	20,649	21,540	22,000	22,000	22,660	23,340	24,040	24,761
Bad Debt Expense	2,006	3,364	-	-	-	-	-	-
Capital Outlay	4,602	3,809	44,908	-	-	-	-	-
Franchise Fees	114,800	115,000	100,000	116,000	119,480	123,064	126,756	130,559
Total Water Expenses	1,758,184	1,767,541	1,837,115	1,906,526	1,963,722	2,022,633	2,083,312	2,145,812
NON-OPERATING REVENUES/EXPENSES								
Investment Income	9,860	5,084	4,600	4,000	4,120	4,244	4,371	4,502
Noncapital grants & contributions	26,855	7,165	-	-	-	-	-	-
Gain (loss) on disposition of capital assets	-	-	-	-	-	-	-	-
Utility Bond Payments	-	-	-	-	-	-	-	-
Interest and fiscal charges	-	-	-	-	-	-	-	-
Total Non-Operating Expenses	36,715	12,249	4,600	4,000	4,120	4,244	4,371	4,502
Income before contributions transfers	28,369	39,730	43,325	374	4,283	4,190	4,093	3,994
Capital Contributions								
Transfers In	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-
Total Transfers	-	-	-	-	-	-	-	-
Change in Net Position	28,369	39,730	43,325	374	4,283	4,190	4,093	3,994
Total Net Position - beginning	645,515	673,884	713,614	756,939	757,313	761,596	765,786	769,879
Total Net position - ending	673,884	713,614	756,939	757,313	761,596	765,786	769,879	773,874
Net Investment in Capital Assets	208,771	203,043	200,000	195,000	190,000	185,000	180,000	175,000

Unrestricted Net position

465,113	510,571	556,939	562,313	571,596	580,786	589,879	598,874
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City of Cuero
Fund Balance Summary
October 1, 2020

	FY 2013-14	Projected FY 2014-15	Requested FY 2015-16	Projected FY 2016-17	Projected FY 2017-18
General Fund	\$ 3,476,828	\$ 3,737,495	\$ 3,938,377	\$ 2,640,989	\$ 2,447,240
Hotel Motel Fund/City Reserve	#REF!	#REF!	#REF!	#REF!	#REF!
Heritage Museum	62,798	125,255	164,643	25,000	-
Golf Fund	(98,811)	(126,128)	(125,009)	(171,047)	(194,412)
Debt Service	563,235	603,908	640,618	625,311	630,973
Building Construction Projects	2,537,672	1,704,490	771,493	586,665	(19,137)
Water Fund	2,192,684	1,945,223	1,466,396	1,466,396	1,269,578
Wastewater Fund	987,745	1,420,225	1,273,925	1,273,925	1,418,911
Electric Fund	2,056,866	3,031,770	2,523,769	(444,444)	(396,105)
Solid Waste Fund	1,292,969	1,188,077	1,356,894	993,171	912,270
Total Fund Balances:	#REF!	#REF!	#REF!	#REF!	#REF!

Cuero Development Corporation
 FY 2014-2018 Fund Balance Projections
 October 1, 2022

	Actual FY 2016-17	Actual FY 2017-18	Actual FY 2018-19	Actual FY 2019-20	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23
Beginning Fund Balance (Audited):	\$ 2,964,906	\$ 3,130,886	\$ 3,204,166	\$ 3,086,846	\$ 2,831,737	\$ 2,347,277	\$ 3,563,939
Estimated Revenues & Sources of Funds:							
Operating Revenues							
Sales Tax	545,633	578,231	562,769	612,062	610,007	645,000	683,000
Grants	-	20,000	-	-	116,744	-	-
Rents & Leases	-	-	-	-	-	-	-
Interest	38,518	44,076	70,353	37,684	15,010	10,400	6,323
Sale of Real Property	-	-	-	-	-	-	-
Contributions	2,000	-	88,621	3,195	-	-	-
Community Donations/December Events	4,400	925	-	-	-	1,400	1,000
Gate Collections/December Events	57,507	51,286	-	73,032	96,045	87,024	85,000
Display Donations/December Events	13,248	9,427	-	6,764	19,453	6,900	5,000
Insurance Reimbursements	-	-	-	10,515	-	-	-
Transfer from Reserves - CDC	-	-	-	-	-	1,346,235	952,537
Transfer from Reserves - December Events	-	-	-	-	-	14,400	9,200
Total Revenues & Sources of Funds:	\$ 661,306	\$ 703,945	\$ 721,743	\$ 743,252	\$ 857,259	\$ 2,111,359	\$ 1,742,060
Estimated Operating Expenditures:							
Personnel Services	\$ (170,045)	\$ (181,337)	\$ (187,619)	(190,216)	(179,829)	(199,897)	(202,800)
Contracts & Administration	\$ (34,333)	\$ (49,437)	\$ (91,880)	(48,416)	(146,328)	(128,625)	(133,900)
Supplies	\$ (1,798)	\$ (3,838)	\$ (1,158)	(3,653)	(3,702)	(3,100)	(4,500)
Maintenance & Repairs	\$ -	\$ -	\$ -	(79)	(67)	(80)	(600)
Staff Development	\$ (14,517)	\$ (9,880)	\$ (7,897)	(13,481)	(10,321)	(12,250)	(22,250)
Recruitment	\$ (156)	\$ (137)	\$ (70)	(110)	(5,739)	(6,500)	(114,000)
Miscellaneous	\$ (240)	\$ -	\$ (72,796)	0	(1,664)	(1,800)	(4,000)
Total Operating Expenditures:	\$ (221,089)	\$ (244,629)	\$ (361,420)	\$ (255,955)	\$ (347,650)	\$ (352,252)	\$ (482,050)
December Events Expenditures:							
Contracts & Services	\$ (11,468)	\$ (10,486)	\$ (14,884)	(16,819)	(37,346)	(50,625)	(55,100)
Supplies	\$ (12,464)	\$ (5,122)	\$ (6,339)	(9,232)	(6,813)	(10,700)	(11,900)
Maintenance & Repairs	\$ (34,212)	\$ (44,025)	\$ (6,410)	(13,211)	(11,300)	(1,000)	(3,000)
Staff Development	\$ -	\$ -	\$ -	\$ -	\$ -	(120)	(200)
Miscellaneous	\$ -	\$ (5)	\$ -	\$ -	(803)	(800)	(1,000)
Total December Event Expenditures:	\$ (58,144)	\$ (59,638)	\$ (27,633)	\$ (39,262)	\$ (56,262)	\$ (63,245)	\$ (71,200)
Other Uses of Funds (Proposed):							
Capital Outlay - CDC - Grants/Projects	(194,082)	(290,801)	(391,658)	(667,585)	(873,093)	(466,450)	(1,159,810)
Capital Outlay - December Events	(17,661)	(10,803)	(58,352)	(30,346)	(66,237)	(12,750)	(29,000)
	(4,350)	(24,794)	-	(5,213)	1,523	-	-
Total Other Uses of Funds (Proposed):	\$ (216,093)	\$ (326,398)	\$ (450,010)	\$ (703,144)	\$ (937,807)	\$ (479,200)	\$ (1,188,810)
TT Operating Exp & Other Uses of Funds:	\$ (495,326)	\$ (630,665)	\$ (839,063)	\$ (998,361)	\$ (1,341,719)	\$ (894,697)	\$ (1,742,060)
Net change in fund balances:	165,980	73,280	(117,320)	(255,109)	(484,460)	1,216,662	-
Ending Fund Balance (Projected):	\$ 3,130,886	\$ 3,204,166	\$ 3,086,846	\$ 2,831,737	\$ 2,347,277	\$ 3,563,939	\$ 3,563,939
Target Fund Balance 25% of Operating Exps:	\$ 55,272	\$ 61,157	\$ 90,355	\$ 63,989	\$ 86,913	\$ 88,063	\$ 120,513
Estimated Available Funds:	\$ 3,075,614	\$ 3,143,009	\$ 2,996,491	\$ 2,767,748	\$ 2,260,365	\$ 3,475,876	\$ 3,443,427

City of Cuero
 FY 2016-2021 Projections
 Unbudgeted Funds
 October 1, 2021

	06	19	23	34	36	38	55	61	62	66	92
	Revolving Loan Fund	Child Safety Fund	Local Truancy Fund	Police Forfeiture Fund	Police Special Revenue Fund	Police/Training Education Fund	2013 Dwtm Revit Phase III	09 CDBG Nash, Evers, WW	TxCDBG Projects	WWTP Capital Project	Cemetery Memorial Fund
Beginning Fund Balance (Audited):	51,153 \$	4,960 \$	1,164 \$	11,165 \$	21,244 \$	7,774 \$	(6,477) \$	410,594 \$	873,090 \$	2,971,149 \$	689
Estimated Revenues & Sources of Funds:											
Interest	5,035	375	3,300	15,000	22,000	1,500	-	-	52,880	6,893	1
Miscellaneous	23,196	-	-	-	-	-	-	-	-	-	-
Total Revenues & Sources of Funds:	28,231 \$	375 \$	3,300 \$	15,000 \$	22,000 \$	1,500 \$	- \$	- \$	52,880 \$	6,893 \$	1
Expenditures:											
Transfer to CIP Fund	-	-	-	-	(19,000)	-	-	-	(246,257)	-	-
Total Estimated Disbursements:	- \$	- \$	- \$	- \$	(19,000) \$	- \$	- \$	- \$	(246,257) \$	- \$	-
Ending Fund Balance (Projected):	79,384 \$	5,335 \$	4,464 \$	26,165 \$	24,244 \$	9,274 \$	(6,477) \$	410,594 \$	679,713 \$	2,978,042 \$	690

City of Cuero
 FY 2021 - 2031 - Ten Year CIP
 General Fund - Building Construction Projects
 April 12, 2022

	Actual FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23	Proposed FY 2023-24	Proposed FY 2024-25	Proposed FY 2025-26	Proposed FY 2026-27	Proposed FY 2027-28	Proposed FY 2028-29	Proposed FY 2029-30	Proposed FY 2030-31
Beginning Fund Balance (Audited):	3,362 \$	396,118 \$	(9,184) \$	181,616 \$	2,181,616 \$	1,756,616 \$	956,616 \$	1,181,616 \$	1,431,616 \$	1,681,616 \$	1,931,616 \$
Estimated Revenues & Sources of Funds:											
Capital Lease Proceeds											
Bond Proceeds				3,000,000							
Sale of Property (Nestfresh)	247,101										
Sale of Property (Airport)					1,000,000						
Interest	115	700	800								
ARP Funds		355,000									
Trf from General Fund	58,000	-	45,000	50,000	50,000	75,000	75,000	100,000	100,000	100,000	100,000
Trf from Water Fund	20,000	53,000	75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Trf from Wastewater Fund	20,000	53,000	75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Trf from Electric Fund	50,000	75,000	100,000	100,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000
Trf from Enviromental Services											
Trf from the Hotel Motel Fund											
Grants and Contributions (CDC)											
Grant - New Park West Side	100,000			150,000							
Grant - Skate Park Project				375,000							
Total Revenues & Sources of Funds:	495,216 \$	536,700 \$	295,800 \$	3,450,000 \$	1,225,000 \$	250,000 \$	275,000 \$	300,000 \$	300,000 \$	300,000 \$	300,000 \$

D# Major Capital Projects:

05	Federal Building Phase 1 & 2 Master Plan										
07	New Park on South Side of Town		(30,000)	(300,000)							
08	Street Improvements (West Main)					(600,000)					
11	Old Coke Building										
12	Sidewalk Improvements		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
14	Netfresh	(15,805)									
17	Park System (Airport Area) Improvements				(150,000)	(1,000,000)	(1,000,000)				
18	Carmona Project (Walk thru from Railroad)	(49,930)	(767,155)	(25,000)							
20	Wheeler Bldg Improvements										
23	Daule Park Improvements				(100,000)						
26	Friar Ag Project	(37,416)	(74,847)								
29	Downtown Improvements										
32	Quarry Park (new)										
33	Skate Park Project				(750,000)						
24	Cover for reading area behind Library on RR										
39	Purchase of airport property (from TDCJ w/County)		(50,000)								
40	Golf Cart Shed #3?										
41	Warehouse Expansion (storage for Main Street)										
42	Alexander Park Improvements				(100,000)						
Total Other Uses of Funds (Proposed):	(103,151) \$	(942,002) \$	(105,000) \$	(1,450,000) \$	(1,650,000) \$	(1,050,000) \$	(50,000) \$	(50,000) \$	(50,000) \$	(50,000) \$	(50,000) \$

Ending Unreserved Fund Balances (Projected):	395,427 \$	(9,184) \$	181,616 \$	2,181,616 \$	1,756,616 \$	956,616 \$	1,181,616 \$	1,431,616 \$	1,681,616 \$	1,931,616 \$	2,181,616 \$
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ARP Funds	
Carmona Project -	\$ 300,000
Carmona Mural -	\$ 25,000
New Park Land -	\$ 30,000
Total -	\$ 355,000

New Park West Side -	
Grant -	\$ 150,000
Playground Ept -	\$ 200,000
Other Misc -	\$ 100,000
Total -	\$ 150,000 City's portion

- CDC Grant for Carmona Walk-thru**
- Purchase of property on corner of Bruce & Grant - New park
- Downtown Street Improvements - potential ARP or EDA funds?
- Dog Park - will be in this year out of GF funds
- West Main Revitalization - potential ARP funds?
- Old Coke Building - Grant Funds for Emergency Center?

Carmona	
ARP Funds	325,000.00
Fisher Heck	66,500.00
Weaver & Jacobs	712,000.00
Mural	25,000.00
Total:	803,500.00
City's Portion:	478,500.00